

# case study: IT'S A MATTER OF TIME MAKING GOOD TIME

It is not what you say, it is all about results... Warehouse Services Inc. Asset Management



### COMPANY BACKGROUND

A global operating company and the largest company in the Middle East operating over 80 chemical manufacturing facilities worldwide.

#### **BUSINESS PROBLEM**

This client engaged in a semi outsourced model for the delivery of their products. Leasing equipment and contracting the drivers directly created challenges:

(1) Direct supervision of the contractor established an environment of co-employment.

- (2) Failures in the delivery process left the client holding the bag:
  - Accidents
  - Delivery failures
  - Product loss
- (3) Internal managers tended to mask the fleet performance.
- (4) Lease costs, taxes and maintenance costs became prohibitive.

#### THE CHALLENGE

- Service the client, providing the control they want while eliminating co-employment
- Develop a solution that deals with operational challenges
- Improve delivery to OEMs 30 minute window
- Remove liabilities associated with capital lease

## COMPELLING RESULTS / RETURN ON INVESTMENT

- Provided a business model that reduced costs to the client as usage increased, through purchase of the leased assets
- $\checkmark\,$  Fishbone analysis coupled with RCCA to eliminate risk associated with the "bag"
- $\checkmark\,$  GPS install to provide enhanced visibility of the supply chain & ensure delivery



- On-time delivery > 99%
- \$800,000 Reduction in Cost

Warehouse Services Inc. Asset Management

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